

Thank you all for joining us for our annual shareholders meeting. Today I'd like to share some thoughts with you about Odyssey's long-term strategy and how we are thinking about the company's future.

Before I do that, I'll give you a quick update on what our ships are doing as we sit here today.

The *Odyssey Explorer* is working on survey operations in a new and interesting search area that incorporates new data with a new theory about the location of a very important target. We're doing this while awaiting the response to the HMS *Victory* submission to the MOD which included the final management principles for the site that was previously agreed upon by the Maritime Heritage Foundation. We're still optimistic that we will be able to commence operations on that project later this season - so stay tuned.

The *Dorado Discovery* has just completed an extensive drydock for its five year inspection, and we have added several pieces of equipment that give us some of the most advanced remote sensing and geotechnical capabilities of any ship in the world, including an advanced new multibeam system that provides the ship with capabilities down to 6,000 meter depths. We'll be engaging in additional geophysical and geotechnical surveys on some new promising areas within the coming month, and then we have several new projects on the drawing board for the DD and her team through the rest of the year.

The *Seabed Worker* is on the *Gairsoppa* site as we speak with ROV's and equipment working on the shipwreck. That's all I can say for now.

While we're obviously focused on our tactical issues and planning relating to our current projects, we also are always thinking about our mid-term and long-term future of the company – and, as shareholders, I am sure that you'd be interested in hearing more about Odyssey's business plan in order to decide how it fits with your own investment strategy.

One of the more interesting strategic issues we think about a lot these days is where we should be focusing our attention across our various business segments in the future. We are making great strides in historical shipwrecks, commodity wrecks and mineral exploration and are focusing on what is the most effective way to allocate resources across these different areas in order to maximize shareholder value?

To start with, let's review the basic premise that we started with when we first launched our deep-ocean exploration business several decades ago.

As you have likely heard me say many times, Odyssey was founded on the belief that there are billions of dollars' worth of valuable and interesting things lying on the ocean floor – and that the technology exists to find and recover them.

The offshore oil and gas business, the military and the academic institutions were spending billions of dollars on the development of new ocean technology every year, but there were no entrepreneurial companies leveraging these advances. The low hanging fruit in our eyes at the time were shipwrecks, hence our strategy for bringing the best people and technology in the world together to focus on shipwreck exploration.

Now, several decades into our business plan, we have leveraged our experience and technical capability into three distinct different areas: historical shipwrecks, commodity shipwrecks and mineral exploration.

Let's recap our different operational segments in terms of strategic risks and benefits and how they might best fit into our future.

Potential Value

- Historical Shipwrecks: There are scores of shipwrecks above US \$50 million in value, with the upper limit of the most valuable projects approaching \$500 million to \$1 billion.
- Commodity Shipwrecks: There are scores of shipwrecks above \$20 million, upper limit approximately \$100-\$200 million.
- Mineral Exploration: There are likely hundreds of ore deposits with a net present value above \$500 million, with many billions of dollars in potential value. (I recommend that you read the book "The Big Score" by Jacquie McNish to see an example of how a resource discovery can quickly escalate in value when there is significant strategic and economic potential.)

Legal Issues

- Historical Shipwrecks: Underdeveloped legal framework, especially for older vessels in international waters which adds risk. Cultural resource and sovereign immunity issues sometimes overlap other legal rights adding to the complexity.
- Commodity Shipwrecks: Relatively recent ship losses and salvage contracts, along with minimal cultural resource issues allows for more accurate assessment of legal risks.
- Mineral Exploration: Mining in international waters under UN and International Seabed Authority will be complicated; Mining in national EEZs will likely see activities governed under well-developed legal framework for mining rights on land, so legal risks can be mitigated and factored fairly accurately.

Environmental Issues

- Historical Shipwrecks: Minimal Environmental risks.
- Commodity Shipwrecks: Minimal Environmental risks, though some ships may pose problems with fuel leaks and hazardous cargoes. On the other hand, there is an opportunity for us to be paid for mitigation of pollution and clean-up of these vessels.
- Mineral Exploration: There will be some level of environmental impact from most offshore mining activities, although dredging, offshore aggregate mining, offshore diamond mining, offshore oil and gas and beach replenishment are already accepted and the environmental aspects of these activities are well-documented and factored into licensing regimes. Ocean mining is demonstrably better for the environment than land

mining, and unlike the offshore oil and gas industry, where a problem with an offshore rig can spell an environmental disaster, the potential spillage of some ore from a ship would have little or no effect environmentally.

Marketing and Monetization Issues

- Historical Shipwrecks: Strong demand for gold coins that allows for fairly rapid monetization - silver coins and other “trade good” type artifacts typically require more advanced marketing campaigns that can take many years to maximize value, but can see large multiples of metal value due to collector interest.
- Commodity Shipwrecks: Fairly rapid monetization but minimal to no multiple on commodity value from collectors, with the exception of commemorative coins.
- Mineral Exploration: Possibility of very rapid monetization with sale of resource bodies based on drilling and resource valuations even before mining takes place. Potentially higher returns with long-term mining, royalty or other monetization strategies. While there is a lag in ocean mining valuation today because of unproven technologies for mineral extraction, we believe that will rapidly disappear when the technology becomes more mainstream and the mining industry embraces the many benefits of ocean mining, which include:
 - o portability of mining infrastructure
 - o lower environmental impact
 - o lower predicted operational costs with lower carbon footprint
 - o less overburden to remove
 - o no impact on terrestrial populations.

Fit with our Core Competency and Strategic Vision:

- Historical shipwrecks: Perfect fit - our ground-breaking work on these projects has provided us with the world’s foremost capabilities and experience. One of the benefits of shipwrecks is that we typically have a pretty good idea of the potential value and a general location – so we know what opportunity exists - and we have enough information to assess the potential economic return vs. the costs and risks.
- Commodity Shipwrecks: Perfect fit – our recent success with the rapid location of the *Gairsoppa* and *Mantola*, as well as the proof of our capabilities at extreme depths with a complex recovery, shows that our capabilities are aligned with commodity recovery projects.
- Mineral Exploration: Four years ago, when we first started seriously contemplating the application of our skills and technology to ocean mineral exploration, we theorized that the advanced deep-ocean capabilities that we’d developed would carry over to the world of mineral exploration. As it turns out, our actual performance has surpassed expectations, and the Odyssey team has produced amazing results during the past three years. Today, we have proven that mineral exploration perfectly fits our core competencies.

Probability and Risk of Finding Valuable Targets:

- Historical Shipwrecks: While locational information is often sketchy, and cargo information isn't always as accurate as we would like, our research department has done a good job of figuring out the location and cargoes of shipwrecks. With this information, we can usually get a reasonable sense of the location of a target – which indicates the likely investment in finding it, as well as a good idea of the cargo, which helps us develop a risk/reward assessment that we can use to determine whether the project is worth pursuing.
- Commodity Shipwrecks: With these modern losses, we can usually narrow down the search area significantly and cargo value is often – but not always – fairly well documented. Again, this helps us decide how much we can afford to invest in a project and what priority it should take.
- Mineral Exploration: As we have seen with our mineral exploration activities in the Pacific during the past three years, our geological research team has a tremendous track record of predicting where we might find valuable mineral deposits, and our offshore team has been able to find them with the advanced technology of the *Dorado Discovery*. The predictability of the size and value of these discoveries is, in many ways, more complicated to factor into a risk/reward assessment for a project, but the tremendous potential value of what we might find tends to make up for that uncertainty.

The ocean is untapped territory for mineral resources – mankind has spent the past three thousand years mining the surface of the earth for easily accessible mineral resources. Today mines on land are producing lower and lower grades; miners are being forced into risky, very unfriendly and undesirable locations to extract minerals. They are forced to go deeper and deeper into the earth, removing sometimes hundreds of meters of overburden before they even get to valuable ore. On ocean deposits, there is often virtually no overburden, which makes them easier to find and easier to mine – which again factors into the risk assessment.

So after looking at the strategic issues surrounding all three of our major exploration departments – what does this all mean for Odyssey – and to you as shareholders?

One thing that I'd like to point out is that when you do a review of the strengths and weaknesses of the different areas, you see that among the three, there is an interesting balance of risk and reward which makes it worthwhile to continue to pursue all three activities. Shipwrecks – both historical and commodity – are easier to predict in some respects, since you can tell from the historical record the location and possible value of a target. This makes it easier (but by no means too easy!) to assess the risks associated with a project.

On the other hand, there is virtually no limit to the upside for one successful mineral project. With the amount of money and resources we apply to one wreck project, it is entirely possible to find an ocean ore body with a potential *in situ* value of \$100 billion dollars or more and a net present value of billions of dollars. This is something that has happened many times in the mining business over the years on land-based deposits...and it is undoubtedly going to happen many times in the ocean mining business in the coming years. It doesn't take much imagination to see that the mineral exploration business has significant potential going forward.

On the other hand, despite the challenges that we have seen in the shipwreck business, I believe that with our experience and technical capabilities, commodity wrecks, in particular, can provide a relatively steady and predictable income stream, with historical wrecks and ocean mineral deposits providing significantly higher upside, albeit with less predictability.

So what does Odyssey bring to the table that makes us unique in our ability to pursue all three of these opportunities in parallel?

I believe that first and foremost, our success has resulted from Odyssey's culture of exploration, and our team's proven ability to accomplish tasks on the ocean bottom unmatched by any other company in the world today.

This isn't just a promotional statement – it is a fact - and the magic ingredient is our people – from the offshore technicians, to ship's crews, to the research department, archaeologists, conservators and geologists, our marketing, media and accounting departments...every person that works with Odyssey knows they are part of a very special mission. We all know that we're part of a team that accomplishes amazing and record-breaking technical feats on a regular basis.

I believe that we have created a culture of excellence that transcends the work done by most day-rate offshore companies, by attracting the best people in the world and giving them the best tools and technology to accomplish their mission. Then we get out of their way and let the experts use their skills and their on-site knowledge to get things done efficiently and with enough flexibility to make tough decisions offshore, fully knowing that they have the unwavering support of the management team back at the office.

It has been a very long road for us and we've encountered many challenges since we started in this business, but during the past couple years, the proof of how far we've come is evident in so many ways – from our world class exhibition that just premiered in Times Square, to our world record recovery of silver from the *Gairsoppa*, from our Discovery Channel specials to our groundbreaking survey work on the *Victory* and our three volumes of Oceans Odyssey scientific publications, from the discovery of many new SMS deposits in the South Pacific, to our work on the Chatham Rise and our Oceanica deposit discovery – these past two years have been a tremendous showcase for our unique capabilities.

I know that there's a lot of curiosity surrounding some of our activities on some of our potential shipwreck projects and our mineral exploration initiatives. We have some very specific reasons for keeping things under wraps at this point, which will be evident at the appropriate time in the future. I can tell you that within the past two months, we've had pitches from three of the five largest and most prestigious investment banks in the world to help Odyssey develop a strategy for maximizing shareholder value by leveraging our assets, including our equity in mineral projects. It's clear from their view of ocean exploration and mining, and the leading role our company plays in that field, that we are moving from an interesting and unique investment opportunity to a company at the forefront of a new industry that some very big players see as the future.

In the course of the multiple meetings we have had with these different investment banks, many questions about our future strategy in the shipwreck and mineral exploration space have been discussed at length. Our clear and unwavering goal is to maximize long term shareholder

value by leveraging the unique and valuable assets we have developed. We know that shareholder value is the measuring stick that you will use to judge our performance as stewards of your company, and we are laser focused on fulfilling that obligation to all the shareholders, which happens to include most of the people who work for Odyssey...so you can rest assured that our interests are clearly aligned.

During the next year, I believe you'll see some stunning announcements and accomplishments from us. Some of these things you might have been able to predict – but some will probably come as a surprise. Of course, as with any other business in this day and age, there are risks – but I believe that with our diversification strategy and the strategic partnerships we are developing, we are going to change the way people think about Odyssey.

In closing, here's something important that I think you need to know. Our strategic vision will never compromise our responsibility to all our stakeholders – and that includes not only our shareholders and employees – but also the broader public, the scientific community and the ocean environment.

Just as Odyssey has proven that we can do the best archaeological and scientific work in the world on shipwrecks, we intend to be at the forefront of environmental and scientific stewardship with all other ocean resources. Our passion for the ocean realm is one of the core principles of the Odyssey team, and in every activity we undertake, we will always make sure that we are responsible stewards of the precious resources that are entrusted to us.

Again, I thank you for joining us today. On behalf of the entire Odyssey team, I thank you for your support of the company – and your belief in our mission. I believe that your faith in us will be well-rewarded.